

# 1. Northwest Alabama Council of Local Governments

P.O. Box 2603 Muscle Shoals, AL 35662

Phone: (256) 389-0500 Fax: (256) 389-0599 Website: www.nacolg.com

Director: Keith Jones

# 2. West Alabama Regional Commission

P.O. Box 509 Northport, AL 35476

Phone: (205) 333-2990 Fax: (205) 333-2713 Website: www.warc.info

Director: Dennis Stripling

#### 3. Regional Planning Commission of Greater Birmingham

Two North Twentieth 2 Twentieth Street N., Suite 1200 Birmingham, AL 35203

Phone: (205) 251-8139 Fax: (205) 328-3304 Website: www.rpcgb.org

Director: Charles Ball

#### 4. East Alabama Regional Planning and Development Commission

P.O. Box 2186 Anniston, AL 36202

Phone: (256) 237-6741 Fax: (256) 237-6763 Website: www.earpdc.org

Director: Lori Hodge Corley

#### 5. South Central Alabama Development Commission

5900 Carmichael Place Montgomery, AL 36117

Phone: (334) 244-6903 Fax: (334) 270-0038

Website: www.scadc.state.al.us

Director: Tyson Howard

# 6. Alabama-Tombigbee Regional Commission

107 Broad Street Camden, AL 36726

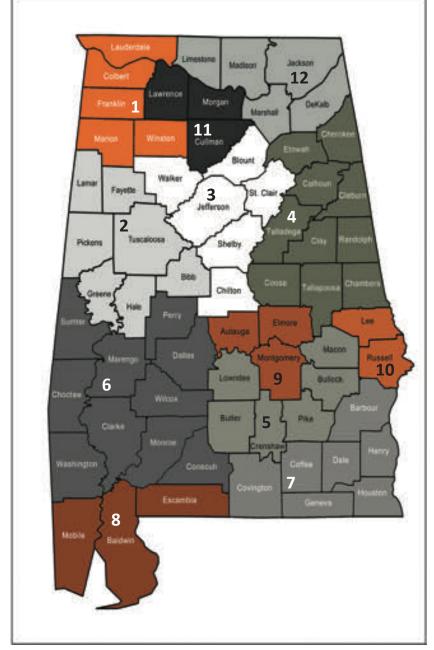
Phone: (334) 682-4234 Fax: (334) 682-4025

Website: www.atrcregion6.com Director: John Clyde Riggs

# **ALABAMA ASSOCIATION**

#### — OF ——

# REGIONAL COUNCILS



Visit us on the web at: www.alarc.org

# 7. Southeast Alabama Regional Planning and Development Commission

P.O. Box 1406 Dothan, AL 36302

Phone: (334) 794-4093 Fax: (334) 794-3288 Website: www.searpdc.org

Director: Scott Farmer

#### 8. South Alabama Regional Planning Commission

P.O. Box 1665 Mobile, AL 36633

Phone: (251) 433-6541 Fax: (251) 433-6009 Website: www.sarpc.org

Director: John F. (Ricky) Rhodes

#### 9. Central Alabama Regional Planning and Development Commission

430 South Court Street Montgomery, AL 36104

Phone: (334) 262-4300 Fax: (334) 262-6976 Website: www.carpdc.com

Director: Greg Clark

# 10. Lee-Russell Council of Governments

2207 Gateway Drive Opelika, AL 36801

Phone: (334) 749-5264 Fax: (334) 749-6582 Website: www.lrcog.com

Director: Suzanne G. Burnette

#### 11. North-Central Alabama Regional Council of Governments

P.O. Box C Decatur, AL 35662

Phone: (256) 355-4515 Fax: (256) 351-1380 Website: www.narcog.org

Director: Jeff Pruitt

# 12. Top of Alabama Regional Council of Governments

5075 Research Drive NW Huntsville, AL 35805

Phone: (256) 830-0818 Fax: (256) 830-0843 Website: www.tarcog.us

Director: Nancy Robertson

# Letter from the Chairman

September 30th, 2018

Dear Fellow Board Members,

I would like to thank you for allowing me to serve as your Chairman for FY18. This has been an exciting year and I always enjoy seeing what NACOLG does to serve our communities.

I want to encourage everyone to get involved with their Council of Local Governments. It is so rewarding to be a part of an agency that impacts the lives of our region's citizens every day. Thank you to the NACOLG staff for your dedication to our member governments.



Sincerely,

Roger Hayes Chairman Winston County Commission

# **Letter from the Executive Director**

September 30th, 2018

It is hard to believe that NACOLG has completed its 51st year serving the citizens of Northwest Alabama. To the staff, thank you for your hard work and dedication in meeting the daily challenges of forever changing programs.

Thank you to our Board of Directors for supporting the mission of our agency. Without your support we would not be able to provide the services we offer that impact the lives of our citizens daily.



Sincerely,

Keith Jones

**Executive Director** 

#### **Keith Jones**

Bachelor of Science - 1981, UNA Master of Business Administration - 1987, UNA

# NACOLG BOARD OF DIRECTORS

# BUDGET/PERSONNEL COMMITTEE

Chairman Roger Hayes

Chairman Winston County
Commission

Vice-Chairman
John Landers

Mayor, Town of Leighton

Secretary

Steve Holt Mayor, City of Florence

> Jerry Groce Franklin County

**Connie Morrison**Mayor, Town of Bear Creek

Judge Barry Moore Franklin County Commision

**Bobby Page**Mayor, City of Hamilton

#### **BOARD MEMBERS**

Mayor Terry May Town of Twin

Mayor Steve Bell Town of Phil Campbell

Mayor David Bradford City of Muscle Shoals

**Chairman Roger Knight**Marion County Commission

Mayor Darryl Colburn Town of Hackleburg

Mayor Sandra Burroughs
Town of Lexington

Mayor Terry Cosby Town of Cherokee

Mayor Max Maddox City of Guin

Mayor Jeff Stokes Town of Lynn Mayor D.W. Franklin
Town of Vina

Mayor David Grissom City of Russellville

Mayor Richard Herston Town of Rogersville

Mayor Joan Farneman Town of Waterloo

Chairman Darol Bendall
Colbert County Commission

Mayor Perry Franks
Town of Brilliant

Chairman Danny Pettus
Lauderdale County Commission

Mayor Jimmy Glass Town of Anderson

**Mayor Pete Parrish** Town of Natural Bridge

Mayor Marsha Pigg Town of Addison

Mayor Randy Price City of Winfield

Mayor Elmo Robinson Town of Double Springs

Mayor Ian Sanford City of Sheffield

Mayor Kerry Underwood City of Tuscumbia

> Mayor Jeff Stokes Town of Lynn

Mayor Pam Stumpe Town of St. Florian

Mayor Ken Sunseri City of Haleyville

Mayor Charlene Fancher City of Red Bay

Mayor Tim Tubbs
Town of Killen

Mayor Christopher Tyree Town of Arley

Mayor Brandon Webster Town of Gu-Win

> Mayor Joyce Saad Town of Hodges

Mayor Scott Howard Town of Littleville

Mayor Pete Parrish Town of Natural Bridge

Mayor Randy Price City of Winfield

#### NON-ELECTED BOARD

**Colbert County** 

Tyson Johnson Teresa Rogers Walter Smallwood Ollie Underwood

Franklin County
Jerry Groce
Harlon Hutcheson
Rebecca Massey

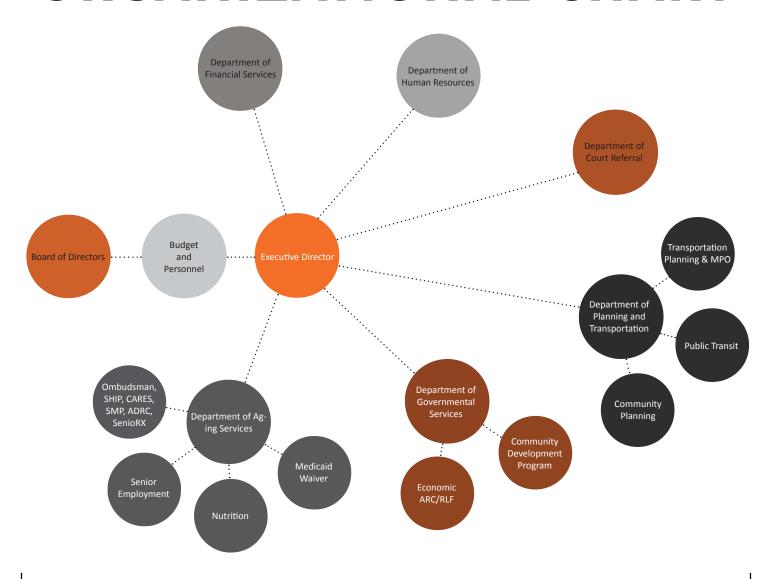
John Allgood Horace Gray Charles P. Kasmeier Brenda Reeder

Marion County
Adine Kimbrough
Tony Shackelford
Ray Senn

Winston County
Bill Hawkins
Shandy Porter
Melinda Weaver

At-Large Tom Carter Jackie Hendrix Andy Mann

# ORGANIZATIONAL CHART



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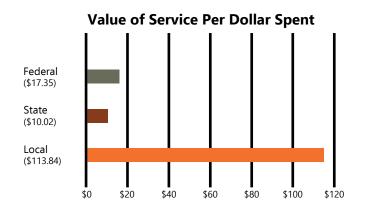
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#### Acknowledgments

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Front Cover Photo: TVA Waterfall Back Cover Photo: Hamilton City Hall

# NACOLG ECONOMIC IMPACT



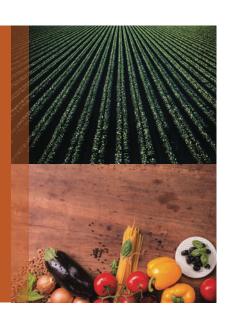


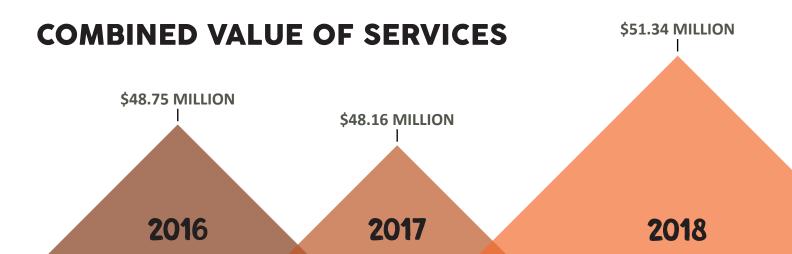
483,749
people served through
direct or indirect
program involvement.



# **Industries Assisted**

Agriculture - Utilities
Construction - Manufacturing
Wholesale Trade - Retail Trade
Warehousing - Education
Health Care - Social Assistance
Entertainment - Recreation
Accomodation - Food Services

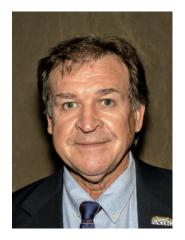




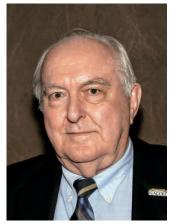
# NACOLG BUDGET & PERSONNEL COMMITTEE

The budget and personnel committee is composed of the NACOLG Board of Directors Chairman, Vice Chairman, Secretary, Members of the NACOLG board and two persons appointed by the chairman - one minority (non-elected private citizen) and one female (elected or non-elected). The committee reviews and makes recommendations on financial and personnel matters of the agency. They also review and recommend an annual budget for board adoption.

Below are the committee officers, members, and counties they represent:

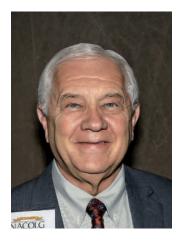


Chairman
Roger Hayes
Chairman Winston
County Commission
Winston County
Representative



Vice-Chairman John Landers Mayor, Leighton

Colbert County Representative



Secretary Steve Holt Mayor, Florence

Lauderdale County Representative



Jerry Groce Franklin County Dep. of Human Resources

Minority Representative



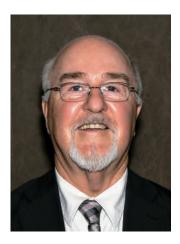
Judge Barry Moore Chairman Franklin County Commission

Franklin County Representative



Connie Morrison Mayor, Bear Creek

Female Representative



Bobby Page
Mayor
City of Hamilton
Marion County

Marion County Representative



Pictured: EDA Project - North Alabama Medical Center - Florence, AL

The Governmental Services Department assists member governments in developing community and economic development projects, bringing essential services and jobs to the Northwest Alabama region. How does the department accomplish its goal? By carefully listening to local officials and matching all available resources to the required community or economic development need.

To meet the needs of our member governments, the Governmental Services staff works closely with many different agencies and funding sources including: the Alabama Department of Economic and Community Affairs (ADECA), Appalachian Regional Commission (ARC), Economic Development Administration (EDA), USDA Rural Development, the Department of Housing and Urban Development (HUD), Community Development Block Grant Program (CDBG), Federal Emergency Management Agency (FEMA), Alabama Department of Environmental Management (ADEM), Alabama Historical Commission (AHC), and various other agencies.

The department focuses on a variety of community needs including, but not limited to, water, sewer, streets, drainage facilities, demolition, housing rehabilitation, recreation, safe rooms, fire protection, and community/senior centers. Municipalities address many of their needs through competitive grant applications submitted to ADECA, utilizing the CDBG program. ADECA/HUD establishes the yearly CDBG application deadline after a public hearing and comment period. We assist member governments in all aspects of the project from planning and development through construction and close-out.

ADECA accepts CDBG Economic Development applications throughout the year and requires a company's commitment to create or retain jobs. The Governmental Services staff assists with the preparation of CDBG-ED applications and project administration, working with both the local government and the business or industry to benefit from the needed infrastructure improvements and/or financing.

As a Local Development District (LDD) in partnership with the Appalachian Region Commission, NACOLG provides technical assistance and aids in preparing ARC grant applications throughout our region. Eight LDDs exist in Alabama's Appalachian Region, and each LDD operates under a Board of Directors composed of elected representatives from various local governments. The ARC program strives to create opportunities for self-sustaining economic development and improved quality of life.

Designated as an Economic Development District (EDD), NACOLG partners with the Economic Development Administration in the preparation of applications. As the only federal government agency focused exclusively on economic development, the U.S. Department of Commerce's Economic Development Administration plays a critical role in fostering regional economic development efforts in communities across the nation. Through strategic investments which foster job creation and attract private investment, EDA supports development in economically distressed areas of the United States. Believing communities must be empowered to develop and implement their own economic development and revitalization strategies, EDA works directly with local economic development officials to make grant investments which are well-defined, timely, and linked to a long-term, sustainable economic development strategy.

The Governmental Services Department also administers the Revolving Loan Fund program (RLF), an important economic development tool consisting of locally controlled capital used to finance new or expanding businesses to create or retain jobs. The program assists small to medium sized businesses, small manufacturing companies, and our local municipalities. A committee of local bankers and community leaders reviews the loans, giving them personal insight into how the loan proposals will affect the communities within our five-county region.



## Department of Governmental Services

P.O. Box 2603 Muscle Shoals, AL 35662 Fax: 256-389-0592

# Government Services Director

Tiffany Boyd, AIA tboyd@nacolg.org 256-389-0564

# Community Development Specialist

Heath King hking@nacolg.org 256-389-0511

# Governmental Services - Projects Funded

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The Revolving Loan Fund currently has 21 active loans, totaling \$2,243,875. During the life of the RLF program, NACOLG has provided 79 total loans, totaling \$6,941,478.





Pictured: Industrial Access, 6th Street, Muscle Shoals, AL

The Northwest Alabama Council of Local Government's Department of Planning and Transportation has primary responsibility for assisting local governments and regional partners across northwest Alabama to develop strategies to positively impact long-term conditions in the region. The Planning and Transportation staff provides professional planning and community development services that engage local leaders, members of the public, and critical development partners throughout the process of planning and prioritizing action and investment in the region's future. This includes assistance with transportation plans, economic development, community development, strategic planning, mapping, and project development. The department works closely with leadership across the region to inventory strengths and assets, identify goals and objectives, and improve community capacity to meet long term goals and objectives.

The Planning and Transportation Department provides services in four major program areas. The Regional and Community Planning program provides strategic and longrange planning to local governments and regional partners to identify potential solutions to a variety of conditions. The Transportation Planning program operates the Rural Planning Organization and the Metropolitan Planning Organization, assisting local governments to accomplish transportation goals and helping to improve access to transportation resources. The Geographic Information Systems program provides assistance to member governments and supports NACOLG programs through technical assistance and mapping. Finally, the Department operates NACOLG Transit, a public transportation system that offers contract service and demand response service to help close gaps in transportation access and mobility for individuals with transportation needs across the region.

This year, NACOLG's Planning and Transportation staff have worked to form relationships with newly elected officials and to expand success of ongoing efforts. The Regional and Community Planning program completed numerous plans and studies, provided technical assistance to local governments and regional partners, and also completed the Northwest Alabama Comprehensive Economic Development Strategy, 2018-2022 to guide the next five years' of effort toward regional economic development in northwest Alabama.



256-389-0514

# Department of Planning & Transportation By The Numbers

# REGIONAL & COMMUNITY PLANNING



Assisted with the Local Update of Census Addresses (LUCA) identifying **5,654** previously unmapped/located addresses



Wrote 2 recreational program grants totalling \$208,534 in awarded money that are pending final approval.



Assisted Russellville to conduct a historic district survey & national register nomination for downtown.

# **NACOLG TRANSIT**

#### **Benefits**

- Transportation for individuals without personal transportation
- Medical, employment, social service, child care, shopping, and leisure activities
- Access and mobility to participate in community and local economy
- ADA accessibility for disabled patrons
- Better health and quality of life
- Economic opportunity

Service Hours

# 105, 978 Passenger Trips

#### **Partners**

- Federal Highway Administration
- Alabama Department of Transportation
- NACOLG Area Agency on Aging
- ARC of the Shoals
- Riverbend Mental Health Center
- YMCA of the Shoals
- Florence Housing Authority
- Shoals Sharing

486030

Service Miles



# TRANSPORTATION PLANNING



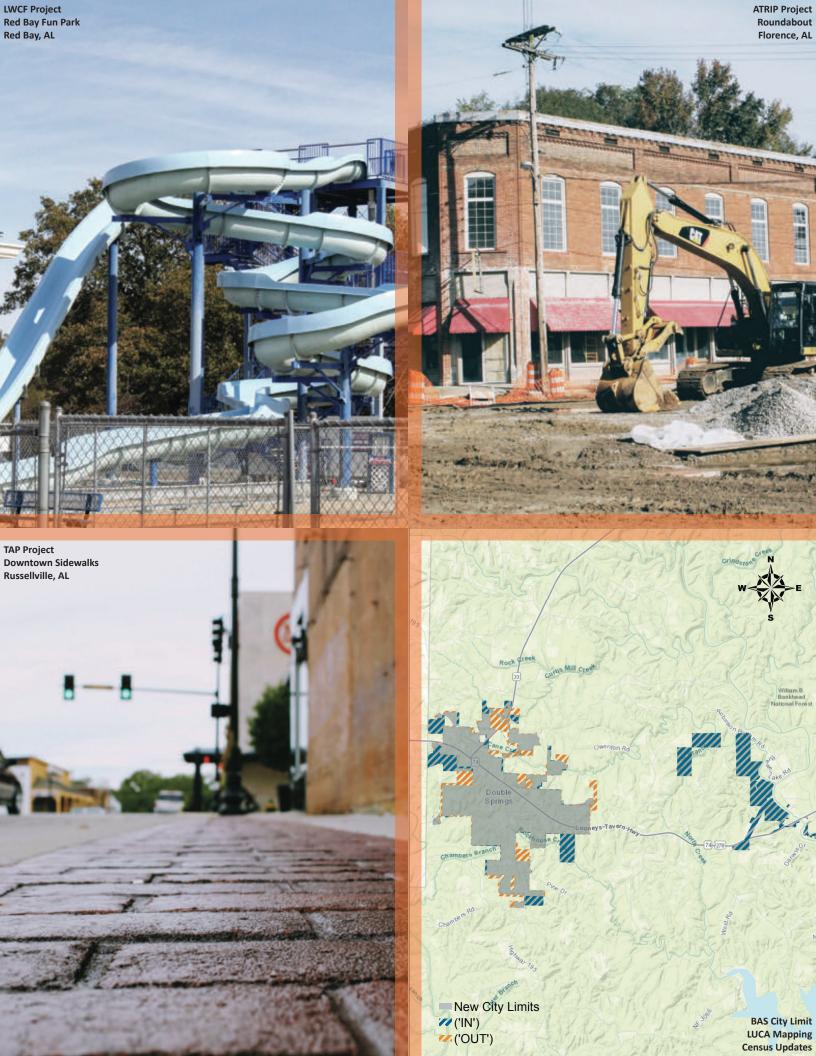
**State Funding** \$1,149,519

Local Funding 1,170,527

Federal Funding

\$4,765,979

The Shoals Area MPO in partnership with the City of Florence, the Town of St. Florian, and the Lauderdale County Commission consulted with Garver and Associates to produce the Gresham and Middle Roads Corridor Study. The purpose of the study was to identify the issues that exist within the existing roadway network and to propose a solution that is in line with the project goals and local development plans. The study incorporates land use, transportation, and environmental planning into one project to cohesively examine the corridor.





The NACOLG Department of Aging Services was established in 1974 to serve the over 60 population of Colbert, Franklin, Lauderdale, Marion & Winston Counties. Federal, State and local resources have enabled the Department of Aging Services to provide coordination of a wide array of services throughout Northwest Alabama. The Department is a designated Area Agency on Aging by the State of Alabama's Department of Senior Services which operates and administers the provisions of the Older Americans act of 1965. As advocates for the aging population, it is our desire and mission to promote independence and dignity for those we serve through a comprehensive and coordinated system of quality services.

**Aging and Disability Resource Center** This initiative is to provide a coordinated system of information and access through a single point of entry to all publicly funded long-term supports, including those funded by Medicaid, the Older Americans Act, and other state and federal programs and services.

**Elderly Nutrition Program** The NACOLG/Department of Aging Services operates 24 Senior Centers throughout the five-county region of Colbert, Franklin, Lauderdale, Marion, and Winston Counties along with the municipalities therein. The Elderly Nutrition Program provides seniors with nutritious meals and the opportunity to be active, while building new friendships. A meal delivery program is available for homebound seniors who qualify.

**ALABAMA CARES** is a program designed to support family caregivers by providing training, assistance and resources to help them take care of their aging loved ones and themselves. Caregivers play a vital role in helping seniors maintain their health and independence. Alabama Cares Program offers support for caregivers across the state.

The Medicaid Waiver Program is an alternative for nursing home placement for individuals who meet both the financial and medical criteria. The program offers in-home services such as case management, homemaker, personal care, skilled & unskilled respite care and frozen home-delivered meals. For qualifying individuals, Medicaid Waiver can assist nursing home residents who wish to transition back to community living. There is also an option for approved participants to select their own caregiver through the Personal Choices program. Medicaid Waiver allows eligible clients to remain living independently in their homes by providing needed assistance.

The Ombudsman Program investigates and works to resolve problems or complaints affecting longterm care residents; Identifies problem areas in long-term care and advocates for change; Provides information about long-term care and related services; Ensures that residents are receiving the legal, financial, social, rehabilitative, and other services to which they are entitled.

The Senior Employment Program provides parttime employment for eligible older persons with limited income. In order to be eligible to work as a Senior Worker, a person must be age 55 or older with limited financial means as well as being competent both mentally and physically for work or community service activities.

The SenioRx Program is designed for Alabamians who are age 55 and older and for persons with disabilities, who are diagnosed with chronic medical conditions requiring daily medication. The program aims to help people manage their chronic illnesses earlier and prevent more serious health problems later in life. This medication assistance allows individuals to utilize their limited income for food and other important expenses.

SHIP (Alabama's State Health Insurance Assistance Program) provides education, counseling and information concerning: Medicare; Medicare Supplement; Medicare Savings Programs; Medicaid; Prescription Drugs; Plan Comparisons Billing & Claims; Rights & Protections and Long-Term Care.

**SMP Program** is designed to assist seniors in identifying and reporting suspected Medicare and Medicaid waste, fraud and abuse. Specifically, seniors will learn to recognize incorrect or improper billings, as well as fraudulent or inflated claims.

# Department of Aging Services

P.O. Box 2603 Muscle Shoals, AL 35662 Fax: 256-389-0594



### **Director of Aging Services**

Jeff Thompson jthompson@nacolg.org 256-389-0531

#### **ADRC Program Director**

Kathy Jo Spears kspears@nacolg.org 256-389-0554

## SHIP Program Director

Linda Newkirk Inewkirk@nacolg.org 256-389-0538

# **Nutrition Program Director**

Cindy Roberts croberts@nacolg.org 256-389-0534

# Medicaid Waiver Lead Case Manager

Jane Moon jmoon@nacolg.org 256-389-0590



# **AGING SERVICES BY THE NUMBERS**

#### **MEDICAID WAIVER PROGRAM**

- Six partnering agencies employ approximately 250 home attendants at an average wage of \$8.25/per hour (approx. \$3 million in annual wages)
- Served 620 clients with waiver services in their homes





Saved the State of Alabama over

# \$35 Million Dollars

in the 5 county region.

# STATE HEALTH INSURANCE PROGRAM (SHIP)



2,249 Clients Served

#### **NUTRITION PROGRAMS**



297,300 Meals Served

# SENIOR CITIZEN SERVICE EMPLOYMENT PROGRAM



Provides approximately

\$335,248

in wages annually to low income Seniors.

# SENIOR CENTER PROGRAMS



Operates

**24 Senior Centers** 

with annual budgets totalling \$422,000.

# NORTHWEST ALABAMA LEGISLATIVE DELEGATION

# **Senators**



Paul Bussman



Tim Melson



Greg Reed



Larry Stutts

# Representatives



Marcel Black



Lynn Greer



Ken Johnson



Mike Millican



Johnny Mack Morrow



Phillip Pettus



Tim Wadsworth

